The Importance of Identifying the Situation of "Conflict of Interests" in the Commercial Companies Law: A Comparative Study in the Iranian Law and the Common Law System

Mohammad Reza Paseban^{1*}| Salah Mahmoudi²

1. Associate Professor, Allameh Tabatabaei University, Tehran, Iran

2. Ph.D Candidate in private law, Allameh Tabatabaei University, Tehran, Iran

*Corresponding Author Email: mpasban@atu.ir

Abstract

The formation of commercial companies is to secure the common interests of the beneficiaries and take responsibility for the legal entity (company). Along with the creation of a legal entity, the various forms of conflict between beneficiaries were also created; in a way that this will create fundamental challenges in the path of policymaking and management of the company. Legal writings pay less attention to the management of conflict of interest and often talk about the main role of the board of directors and other corporate bodies, regardless of other instances of conflict of interest. However, the importance of identifying the nature of this institution and recognizing it from similar institutions is such that it shows its impact on economic and legal realities. In English law, two ranges of laws have been developed with different degrees of obligation, The "Company Law" which contains binding rules and regulations on the subject of commercial companies, and the "Corporate Governance Directive" which provides recommendatory provisions in the field of company law. Also noteworthy are the European Union directives on commercial companies and "conflict of interest", although these regulations are recommendatory for member states. The Commission Directive of 15 February 2004 on the role of the board of directors and the supervisory board of public companies or the Commission Directive of 14 December 2004 on the compensation regime for directors of public companies are of this type. In Iranian law, in addition to the law amending part of the Commercial Code approved in 1968 and the Commercial Code approved in 1992 regarding joint stock companies listed on the stock exchange, the "Corporate Governance Guidelines" were approved by the Board of Directors of the Securities and Exchange Organization on 27/04/1397, which contains requirements regarding the members of the Board of Directors, the CEO, and general meetings of shareholders. Despite the policies in the domestic laws of countries, dealing with conflicts of interest requires identifying different situations, carefully formulating company laws and Company statutes, and establishing ethical and behavioral standards for managers. Also, the importance of examining conflicts of interest among shareholders is to the extent that, assuming that the majority of shares are owned by minority shareholders, by taking control of the company, they will also take control of

1



the selection of managers under their command. Accordingly, the standards governing ethical practices and standards are considered a new policy in the field of management and dealing with conflicts of interest. Therefore, scholars in the common law system have well understood the need to strengthen conflict of interest regulations through behavioral standards and consider it a useful tool in the path of management, policy, and dealing with conflicts of interest.

It seems that the lack of sufficient knowledge of managers in the implementation stage of provisions, lack of knowledge of regulations, the complexity of recognizing instances of conflict of interest from similar institutions and each other, and at the same time, the lack of a proper understanding of issues related to ethical and legal liability related to commercial companies will be effective in the management of the company.

Another important aspect of identifying a conflict of interest is recognizing this situation from other similar cases. In most cases, conflict of interest is confused with other forms and situations such as conflict of obligations and corruption, and in some sources, extremist approaches mix the concepts of conflict of interest with corruption and even ethnocentrism. Therefore, identifying this legal entity with a comparative perspective will be very effective and helpful.

The existence of any economic diversity such as property ownership, rights, and benefits for the beneficiaries requires a precise explanation of their relationship with the company. The creation of an independent legal entity, the independence of managers, and the explanation of the position of the beneficiaries will be special for managers. Theorists, by proposing various theories such as separation of ownership from control, agency theory, membership theory, etc., try to analyze the position of managers and resolve conflicts in the company. In civil companies, the proportion of partners' capital can be determined, and the main effect of the company is the expansion of ownership. In these circumstances, due to the multiplicity of relationships between each shareholder and the company and shareholders with third parties, disputes and "conflicts of interest" arise at different levels. Therefore, the idea of creating a fictitious legal entity and creating a shared commitment sheet reduced these problems to some extent, but behind the scenes of the legal entity, another form of conflict of interest appeared that overshadowed the rights and interests of various stakeholders, including shareholders, investors, company employees, society, the government, the environment, etc. Since the establishment of capital companies, the majority shareholder(s) as one of the direct beneficiaries of the company, have been controlling the affairs; to deal with this situation, the theory of "separation of ownership from control" was proposed, whereby by separating the right of the majority shareholder(s) to the decision-making power in the company, their dominance over the managers was reduced. Also, the lack of necessity of share ownership and the lack of allocation of shares are other effects of this theory, and in commercial companies, managers only receive their management salaries and bonuses. According to this theory, the managers' lack of entitlement to dividends may drive their motivation towards personal interests. Of course, some experts, along with the "agency theory", have identified the "separation of ownership from control" in economic terms to deal with the conflict of interests and problems of



the agency theory. In Iranian law, to ensure the rights of other stakeholders and prevent managers from misusing their assets, according to Article 114 of the Law amending part of the Commercial Code approved in 1347, managers must own shares under the title of "collateral shares".

Keywords: board of directors, ethical standards, conflict of interest, corruption in the company, opportunistic behavior.

4

References

Books

- 1. Berle. Adolf A, Means Gardiner C (1932), the Modern corporation and private property, New York,4th, MacMillan.
- 2. Davis, Paul and Worthington, Worthington (2012), Principles of Modern Company Law, London, Thomson, Sweet & Maxwell, 8th edn.
- 3. Davis. Micael, Stark. Andrew (2007), Conflict of interest in the professions. New York: oxford university press.
- 4. Demarchili, Mohammad, Hatami Ali and Gharai Mohsen (1390). Commercial Law in the Current Legal System, Tehran, Ava/Misagh Adalat Publications.[in Persian]
- 5. Dignam, Alan & Lowry, Jhon (2012), Company Law , London, Oxford University, 7th.ed.
- 6. Heydarpour, Alborz (1999). Restrictions on Company Managers in Conducting Transactions, Ahvaz, Mahziar Publications. [in Persian]
- 7. Katouzian, Naser (1999). n-contractual Obligations of Civil Liability, 1, Tehran, Tehran University Press. [in Persian]
- 8. Katouzian, Naser (2021). Introductory Course in Civil Law, Legal Practices, Tehran, Publishing Joint Stock Company. [in Persian]
- 9. Katouzian, Naser (2021). Introductory Course in Civil Law, Property and Ownership Rights, Tehran, Mizan Publications. [in Persian]
- 10. Katouzian, Naser (2022). General Rules of Contracts, 2, Tehran, Ganj Danesh. [in Persian]
- 11. Kaviani, Kourosh (2022). Commercial Documents Law, Tehran, Mizan Publications. [in Persian]
- 12. Lan, Richard (2012), Regal (Hastings) Ltd v Gulliver 1942 In: Landmark Cases in Equity. Oxford, Hart Publishing Limited.
- 13. Pasban, Mohammad Reza (2022). Commercial Companies Law, Tehran, Samt Publications. [in Persian]
- 14. Rene, David (2019). Major Contemporary Legal Systems, Tehran, University Publishing Center.
- 15. Safaei, Seyyed Hossein and Ghasemzadeh Seyyed Morteza (2022). Rights of Individuals and Disabled Persons, Tehran, Publications Title. [in Persian]
- 16. Skini, Rabia (2021). Commercial Companies Law, 2, Tehran, Samt Publications. [in Persian]
- 17. Skinni, Rabia (2021). Commercial Companies Law, 1, Tehran, Samt Publications. [in Persian]

18. Soltani, Mohammad, Capital Market Law (2016). Tehran, in cooperation with Samt Publications and the Center for Research and Development of Humanities and Shahid Beheshti University. [in Persian]

Instrunent

- 19. Bawie rman & Robert Edward freeman (1992), ethics and Agency theory an introduction, New York. Oxford university press.
- 20. Baysinger. Barry, Hokinson, Robert E (1990), the composition of board of directors and strategy, academy of management review.
- 21. Carney. Gerard (1998), conflict of interest: legislation, ministers and public officials, transparency, international working paper.
- 22. Claessens. Stijn, Djankov. Simon, Lang. Larry(2000), The separation of ownership and control in East Asian, corporations, Journal of Financial Eco mics 58(1).
- 23. Conac, pierre-henri, Enriques, luca and Gelter, martin (2007), Constraining Shareholders' Self-Dealing: The Legal Framework in France, Germany, and Italy, European Company and Financial Law Review ECFR.
- 24. Davis. Michael (1982), Conflict of interest. Business & professional Ethics journal, 1(13).
- 25. Davis. Michael (1993), Conflict of interest revisited, Business and professional Ethics journal, (1214).
- 26. Davis. Michael (1982), conflict of interest. Business & professional Ethics journal, 1(3).
- 27. Denis Diane, McConnell. Jhon, (2003), international corporate governance, journal of financial and quantitative, 38(1).
- 28. Di Carlo. Emilia (2013), How much is really k wn about the meaning of the term conflict of interest international, journal of public Administration, 30(2).
- 29. Di Carlo. Emilia and Testarmata. Silvia (2012), recognizing and managing conflict of interest the case of Italian listed companies, DSI Essay series.
- 30. Eisenhardt. Kathleen, (1999), agency theory, assessment and review. The academy of management review, 74(1).
- 31. Forbes. Daniel, Milliken. Frances, (1999), Cognition and corporate governance: understanding board of directors as strategic decision- making groups, the academy of management review, 24(3).
- 32. Foster. Roger, (2003). Conflict of interest Recognition disclosure, and management, journal of the American college of surgeons, 196(4).
- 33. Friedman, Paul. (1992), The troublesome semantics of conflict of interest, Ethic and behavior 2(40).

34. Friedman. Milton (1970), the social responsibility of business is to increase its profits, New York Times Magazine, 3.

Contemporary Comparative Legal Studies

Journal of

- 35. Gillan. Stuart. (2006), recent developments in corporate governance: an overview, journal of corporate finance, 12 (3).
- 36. Gorden. Elizabeth, Henry. Elaine, Palia. Darius, (2004), related party transaction and corporate governance, corporate governance advances in financial eco mics, 9(1).
- 37. Hopt, Klaus (2011), 'Comparative Corporate Governance, the State of the Art and International Regulation, *The American Journal of Comparative Law*. 59(1), Winter.
- 38. Jenik. Radon, Julius. Thaler (2009), resolving conflict of interest in state owned enterprises, international social science journal, 57,(51).
- 39. Kohlbeck. Mark, Mayhew. Brian, (2010), Valuation of firms that disclose related party transactions, journal of accounting and public policy, 29(2).
- 40. Lo. Bernard, Field. Marilyn, (2009), conflict of interest in medical research, education and practice committee on conflict of interest in medical research, education, and practice institute of medicine of the national academies Washington(DC), national academies press(US).
- 41. Lynn. Stout (2013), the shareholder value myth, European financial Review, April-May.
- 42. Mark. S, Schwartz (2005), Values for corporate codes of ethics, Journal of Business Ethics, 59(1-2) 27-44.
- 43. McMunigal. Kevin (1998), distinguishing risk from harm in conflict of interest, business and society review. 100 (101).
- 44. Organization eco micco-operation and development (OECD)(2005), Managing conflict of interest in the Public sector: A Toolkit, Paris.
- 45. OSterloh. Margit, Frey. Bru (2000), Motivation, kwledge transfer, and organization Forms, Organizational science, 11(5).
- 46. Pasban, Mohammad Reza (2010). Eligibility of Commercial Companies and Limits of Authority of Managers of Commercial Companies", Journal of Legal Research, 51 (13). 127-164, [in Persian].
- 47. Hamidian Hamid, Rezaei Ali and Taleb Ahmadi Habib (2023), "Social Responsibility in the Legal, Commercial, and Investment System of Iran and Its Compliance with Jurisprudential Principles", Journal of Contemporary Comparative Law, 30 (14), (2023), 153, [in Persian].
- 48. Resnik. David, (1998), conflict of interest in science, perspectives on science, 6(4).
- 49. Sadeghian Nadushan, Mehrdad and Bagheri Mahmud (2016). Conflict of

Interests of Corporate Stakeholders and Solutions to Resolve It, Journal of Comparative Law Research, 20 (3), 13, [in Persian].

- 50. Schwartz, Mark. (2004). Effective corporate code of ethics perceptions of codes of ethics. Journal of Business ethics, 59(1-2).
- 51. Shlifer. Andrie, Vishny. Robert (1989), management entrenchment, the case of manager specific investments, journal of financial ecomics, 25 (1).
- 52. Tanzi. Vito (1998), corruption around the world, cause, consequences, scope and curse, international monetary fund, staff paper, 45(4).
- 53. Thompson. Dennies (2009), The challenge of conflict of interest in medicine, German journal for Evidence and quality in Health care, (103)3.
- 54. Vicario, Andrea (2007), Conflicts of Interest of Target Company's Directors and Shareholders in Leveraged Buy-Outs, European Company and Financial Law Review ECFR.
- 55. Weisbach. Michael (1998), outside directors and CEO turver, journal of financial eco mics, 20.
- 56. Werhane.Patricia, Doering. Jeffrey (1997), conflict of interest and conflict of commitment, Professional ethics: A multidisciplinary journal, 4th eds.1997.